

	Gold	Silver	Bronze	Merit
The Massive Transformative Purpose (MTP)	<p>This is an Organization that displays all ExO traits. The organization is fully digital providing hugely personalized creative value to customers with innovative business models. The workforce is digitally savvy.</p> <p>Transformational purpose that goes beyond a Mission Statement. Aspire to deliver significance to the whole world</p>	<p>The organization displays a high level of ExO traits. The organization delivering industry leading customer results, innovative digital products, and best-in-class operational efficiency.</p> <p>Mission is broader than serving end customers Mission aims to bring positive change to our entire ecosystem.</p>	<p>The organization displays certain amount of ExO traits. No corporate-wide strategy yet or it's at an initial stage. The organization has a mix of old and new digital business models, processes, and products.</p> <p>Mission focuses on our core values as an organization and extending beyond delivering products and services</p>	<p><input type="checkbox"/> The organization is in the process of "digitalizing" its operations and seeing "scale" benefits. The organization has a basic level of automation and adoption of digital platforms.</p> <p><input type="checkbox"/> Mission focuses on delivering the best products and services</p>
External Traits of an Exponential Organization				
Staff on Demand	Mostly uses on-demand contractors in addition to a small full-time core team	Some on-demand contractors to augment mission critical areas (e.g. operations, production, HR, etc.)	Mostly full-time employees with some on-demand contractors in non-mission critical areas (e.g. IT, event production, etc.)	<input type="checkbox"/> Only use full time employees
Community and Crowd	The community heavily influences the organization (e.g. product ideas, product development)	Actively use the community for outreach, support and marketing.	Leverage community for market research and other listening activities Centralized community.	<input type="checkbox"/> Passive involvement with community (i.e. use of some social media) No engagement beyond standard customer service (e.g. traditional CRM)
Engagement	Products and services are inherently designed to convert crowd into Community (e.g. shareable memes like the Lyft mustache or Hotmail signature)	We use gamification and incentive competitions to turn crowd into community	We leverage social media for marketing purposes	<input type="checkbox"/> We use standard techniques like PR to increase awareness.
Algorithms	Our products and services are built around algorithms and machine learning (e.g. PageRank)	We use Machine Learning algorithms to analyze data and drive actionable decisions	We collect and analyze data mostly via reporting systems	<input type="checkbox"/> We don't do any meaningful data analysis
Leverage Assets	We emphasize agility - even mission critical functions are outsourced as variable costs rather than fixed costs	We outsource some mission critical functions (e.g. Apple & Foxconn)	We outsource some administrative and support functions (e.g. AP, AR, help desk, facilities, etc.)	<input type="checkbox"/> Most business functions are handled by internal employees
Internal Traits of an Exponential Organization				
Interfaces	We have automated processing of several externalities (e.g. Indiegogo, Github, Uber, Kaggle, Wikipedia)	We have automated processing of one externality (e.g. Elance or DonorsChoose)	We have dedicated staff to manage externalities (e.g. X Prize creates one-off prizes, TEDx applications handled manually)	<input type="checkbox"/> We don't leverage externalities or we have no special processes to capture or manage externalities
Dashboards	We collect real-time traditional metrics and Lean Startup (value and learning) metrics like repeat usage, monetization, referral and NPS OKRs are used across our organization with full transparency (e.g. Google - everyone can view each others' performance)	We collect all real-time, traditional metrics and use some Lean Startup metrics and OKRs are used across our organization (e.g. LinkedIn)	We collect some real-time, traditional metrics from transactional systems (e.g. ERP). However OKRs are only implemented in innovation areas or at the edges of the organization	<input type="checkbox"/> We only track traditional KPIs monthly/quarterly/annually (e.g. sales, costs, profits) and use traditional quarterly/annual performance reviews or 360 reviews or stack ranking
Experimentation	Failure and risk-taking are expected, pervasive, measured and even celebrated across the organization (e.g. Amazon, Google, P&G Heroic Failure Award)	Failure and risk-taking are allowed and measured, but sandboxed in skunkworks or very defined boundaries (e.g. Lockheed Skunk Works)	Failure and Risk are encouraged, but in name only and not tracked or quantified	<input type="checkbox"/> Failure is not an option (NASA) and is a Career Limiting Move (CLM)
Autonomy	Small, multi-disciplinary, networked, self-organizing teams are the primary operating structure across the organization (e.g. Valve)	We have some small, multi-disciplinary teams accepted and embraced within the core organization	We have some small, multi-disciplinary teams operating at the edges, away from the core	<input type="checkbox"/> We have a traditional corporate hierarchy with large, specialized groups operating in silos
Social Technologies	Use of social tools is mandated across the organization as policy	Most business units use social tools (and some external vendors/partners, though often unauthorized)	Some teams use social tools, but not across the organization	<input type="checkbox"/> email is our primary communication vehicle